



ARRA

American Recovery and Reinvestment Act of 2009 (ARRA)

- Main objectives:
 - Job preservation and creation
 - Infrastructure investment
 - Energy efficiency and science
 - Assistance to the unemployed
 - State and local fiscal stabilization



Dollar Impacts

- National
 - \$27.5 billion for Highways and Bridges
- Wisconsin - \$527 million
 - \$354 million for State Highways and Bridges
 - \$158 million for Local Highways and Bridges
 - \$15 million for Enhancement projects



Highway and Bridge Program Impacts

- Most work under construction by July/August of 2009
- Work completion from the fall of 2009 to 2012



Transparency & Accountability

- Public expectations about transparency and accountability in government have increased dramatically.



Transparency & Accountability

- *“Every American will be able to hold Washington accountable for these decisions by going online to see how and where their tax dollars are being spent.”* -President Barack Obama



Transparency & Accountability

- Many external requests for information will come from all sides (top, bottom, left, right)
- We have already had requests from FHWA, OSHA, OIG, US Dept. of Labor, media, etc...
- We need all layers of organization managing with the same information to feed this rising information demand



Communication

- Heightened transparency and accountability expectations make proper/timely communication essential.
- We recognize that this will be more work for all of us.



Communication

- However, with effective communication, information needs can be answered without having to go back to the front line people that need to be doing their project delivery tasks.
- To aide in sharing information we will be using a new ARRA Monthly Report to be discussed in detail later.
- Work has also begun on placing ARRA information on the Internet



Project Management

- The expectation and goal is delivery of all ARRA projects on-time and on-budget
- On-time includes timely close-out of the project
- On-budget means staying within the project budget (let amount + delivery + reserve) through to the close-out of the project



Program Management

- We have made great strides in project management over the past few years
- Our work in the area is by no means done, however. We must now also put a focus on program management.
- WisDOT will manage the entire group of ARRA projects as a program



Program Management

- We will use a variety of tools to meet all of these expectations.
- Foremost amongst them will be the implementation of formal Change Management practices



Change Management

- WisDOT has achieved significant performance improvements in the implementation of “mega” projects
- WisDOT leveraging the lessons and practices in the management of ARRA projects and ARRA program as a whole
- All layers of our organization must be actively engaged in the change management process



Change Management

- Change Management is the proactive monitoring and management of project issues or risks that have the possibility of affecting project scope, safety, schedule, and budget.
- The farther in advance that we know of a potential change, the more options and flexibility we have to come up with alternative, cost effective ideas.



Construction 2009 and beyond

- As we implement these new management techniques, we must recognize that this is a “work in progress”
- 2009 will be a “pilot” year as we learn to apply “mega” project lessons and practices to a program of projects spread across the state of various types and sizes.



Construction 2009 and beyond

- As stated earlier, expectations about transparency and accountability have increased dramatically
- Transportation needs are increasing while we have challenged resources
- As such, it is essential that we have proper and timely communication



Construction 2009 and beyond

- Use good project and program management techniques
- And implement proactive Change Management practices
- These all must become routine part of our business as expectations will likely continue to grow beyond the ARRA program.



BACKGROUND

QUESTIONS?